



Senior Residences: Designing Retirement Communities for the Future

John E. Harrigan, Jennifer M. Raiser, Phillip H. Raiser

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How can we provide the best possible quality of care to the elderly? How can architects, developers, and others capitalize on the growing senior housing industry and stay competitive in the future? How can the facilities they create deliver both good service and strong financial returns? While there are no easy answers to these important questions, the Continuing Care Retirement Community (CCRC) model has emerged as a flexible and attractive option for providing combined housing, services, and nursing care to the elderly. Senior Residences equips architects and other industry professionals with a comprehensive, three-part strategic framework for designing and developing successful CCRC projects. Part I identifies the eight critical success factors of a CCRC enterprise and illustrates them through an in-depth examination of two exemplary developments. The Cypress of South Carolina's Hilton Head Island and The Stratford in the San Francisco Peninsula. Part II details a computer-based "standard of performance" system to track progress and assess project performance. Finally, Part III examines how to use different types of research to stay on top of market trends and forecasts, legal and licensing requirements, and more.

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